



*Your Voice*

South  
Yorkshire  
Police and Crime  
Commissioner



South Yorkshire

**POLICE**

South Yorkshire Police

# Summary Accounts 2018/19

Each year, the chief constable (CC) and the police and crime commissioner (PCC) are required to produce statement of accounts, which are complex and lengthy documents, prepared in accordance with proper accounting practices and formally audited by Grant Thornton. The CC Statement of Accounts are for South Yorkshire Police and the PCC Statement of Accounts are for South Yorkshire Police and the PCC, also known as the Group.

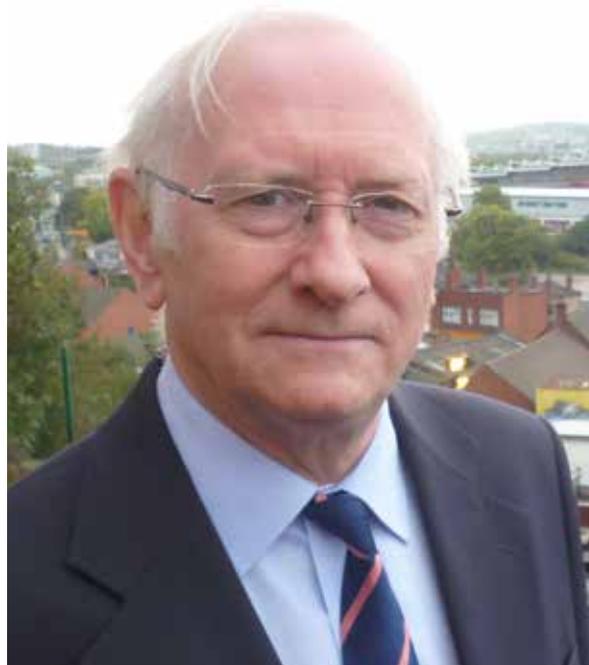
This summary version of the accounts picks out a few key elements from the accounts and aims to make the information easier to understand and more accessible to a wider audience. It also includes some other financial and performance information that is not included in the full accounts.

**A copy of the full accounts are available on the websites:**

**[www.southyorkshire-pcc.gov.uk](http://www.southyorkshire-pcc.gov.uk)  
[www.southyorkshire.police.uk](http://www.southyorkshire.police.uk)**



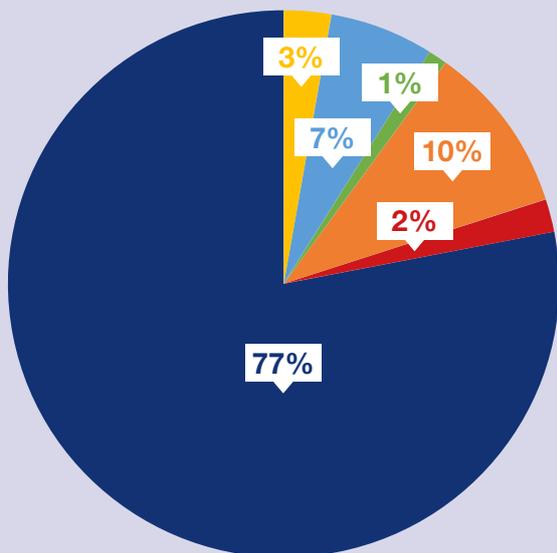
**Stephen Watson**  
Chief Constable  
South Yorkshire Police



**Dr Alan Billings**  
South Yorkshire Police and  
Crime Commissioner

## What the Group (SYP and PCC) spent its money on

The Group spent £272.6m in 2018/19 on the following types of expenditure:

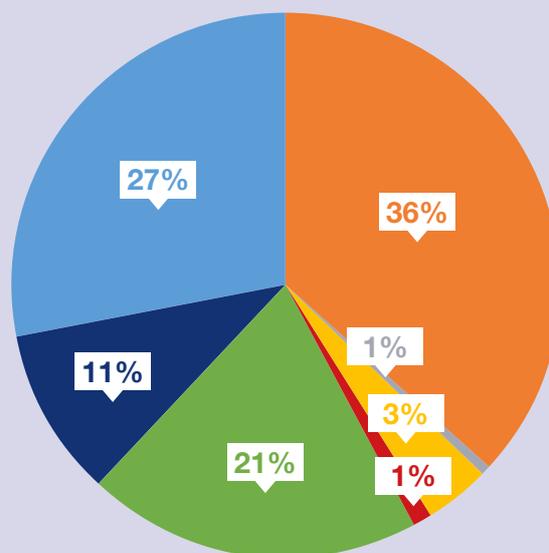


### Key

	Agency costs <b>£27.8m</b>
	Capital financing costs <b>£5.2m</b>
	Employee costs <b>£209.0m</b>
	Premises costs <b>£8.1m</b>
	Supplies and services costs <b>£18.2m</b>
	Transport costs <b>£4.3m</b>

## Where the money was from

The Group received £188.2m or 68% of its funding from the Government (grants or a share of business rates), a further £59.3m (21%) from local taxation and £30.8m from other income as shown below:



### Key

	DCLG funding <b>£76.4m</b>
	Police grant <b>£99.1m</b>
	Council Tax freeze <b>£1.3m</b>
	Council Tax support grant <b>£9.6m</b>
	Collection fund surplus <b>£1.8m</b>
	Council Tax income <b>£59.3m</b>
	Fees, charges and interest income <b>£30.8m</b>

The Group underspent by £13.0m compared to the budget prior to movement of reserves. After the planned use and transfer of reserves, the net movement in to reserves was £5.7m.

At the end of 31 March 2019, earmarked reserves totalled £32.6m. There are various earmarked reserves which include insurance, capital, innovation, commissioning and legacy reserves. The legacy reserve represents funds set aside to fund future potential liabilities in relation to Hillsborough and child sexual exploitation (CSE).

In addition, £17.9m general reserves exist to support future strategies and unforeseen expenditure. The general reserve balance represents about seven per cent of the net revenue budget, in line with the chief finance and commissioning officer's recommendation as to what would be deemed as a reasonable level.

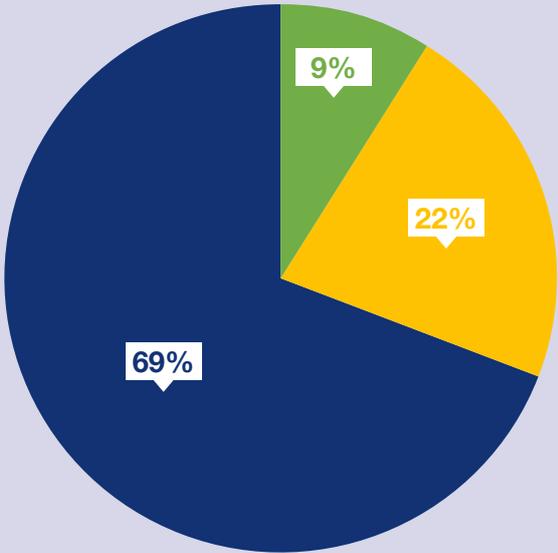


However, there remains a significant risk associated with legacy costs and the outcome of any future Home Office special grant funding applications which could affect the level and adequacy of the reserves in future years. Further efficiencies and savings will need to be generated to support future budgets. The overall level of reserves will be kept under review as part of the medium term planning and the monitoring of risks.

# Capital Expenditure

Capital expenditure is money spent on the purchase, creation or enhancement of assets that last for more than one year such as buildings, vehicles and major items of equipment.

The Group spent £5.5m on capital expenditure during 2018/19 as follows:



Key	
<span style="color: green;">■</span>	Buildings £0.5m
<span style="color: orange;">■</span>	Vehicle purchase £1.2m
<span style="color: darkblue;">■</span>	Equipment £3.8m

Expenditure on equipment included joint projects with Humberside Police.

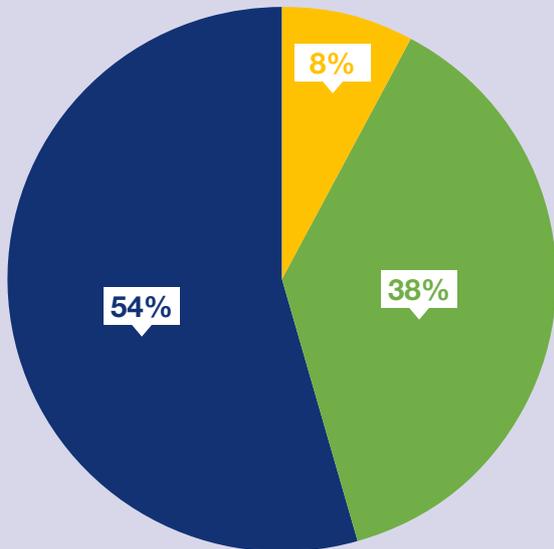


Expenditure on improving existing buildings included Ops Complex, Ring Farm Stables and Niagara.



## Capital Financing

The above capital expenditure was financed by:



### Key

-  Capital receipts  
**£0.44m**
-  Government grants and contributions  
**£2.07m**
-  Future required borrowing  
**£2.97m**

The PCC must ensure any external borrowing is affordable and sustainable.



Capital expenditure may be funded by a contribution from the revenue budget.



Capital receipts from the sale of buildings or other assets may be used to finance other capital expenditure.



## Balance Sheet

The Group balance sheet sets out its assets (what it owns or is owed to it by others), liabilities (what it owes to others) and its reserves at the end of the financial year.

Balances as at 31 March 2019	£m	£m
Land, buildings, vehicles and equipment	103.3	
Stock and assets held for sale	1.1	
Money owed to the Group	25.9	
Cash investments	43.0	<b>173.3</b>
Money owed by the Group	(29.6)	
Borrowing to fund fixed assets	(39.3)	
Future pensions costs (Note 1)	(3,623.1)	
Money set aside to settle known insurance claims	(6.1)	<b>(3,698.1)</b>
<b>Total Assets Less Liabilities</b>		<b>(3,524.8)</b>
Reserves which are available to fund future spending (Note 2)	50.5	
Reserves which are not available to fund future spending (Note 3)	47.8	
Pensions Reserve (Note 1)	(3,623.1)	
<b>Total Funding</b>		<b>(3,524.8)</b>

### Note 1

The liability for pensions represents an estimate of future pensions payments owed to current and former employees. It is matched by a pensions reserve in the balance sheet and does not impact on the level of council tax levied.

If this liability is excluded from the balance sheet, the Group has a net worth of £90.5m representing the amount that its assets exceeds its liabilities

### Note 2

These reserves represent real resources to the Group. General reserves (£17.9m) are used to support future budget strategies and to provide cover for unforeseen expenditure. The balance of £32.6m has been earmarked for specific future purposes.

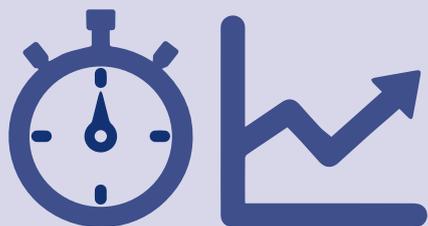
### Note 3

There are some reserves that do not represent real resources and cannot therefore be called upon to support future spending. These are mainly required under the current system of capital accounting.

## Force Performance

In the past 12 months, SYP has:

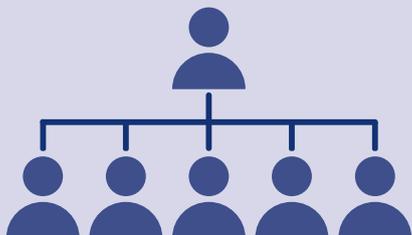
Successfully addressed three outstanding HMICFRS causes of concern relating to efficiency.



Continued to deliver a national problem solving and demand reduction partnering working initiative from £6.35 million Home Office funding from 2017 for three years.



Joint problem solving by local neighbourhood policing teams and partners has seen reductions in demand in 36 of the top 40 highest repeat demand locations.



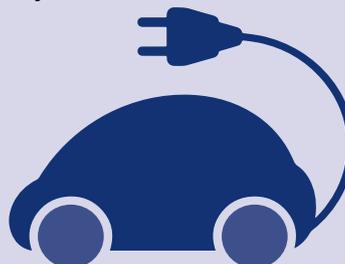
Sheffield has again been awarded the prestigious Purple Flag Accreditation. The Home Office scheme, launched in 2012, recognises towns and cities who offer vibrant, welcoming and safe nights out.



SYP is compliant with the Best Use of Stop and Search (BUSS) scheme and has experienced an increase in the number of stop and searches carried out 2018/19, compared with a decrease in the previous 12 month period.



Continued to run a fleet of ten Vauxhall Amperas, trialling Nissan Leaf vans and hybrid vehicles and planning to procure additional electric vehicles to reduce emissions and improve the fleet's efficiency.

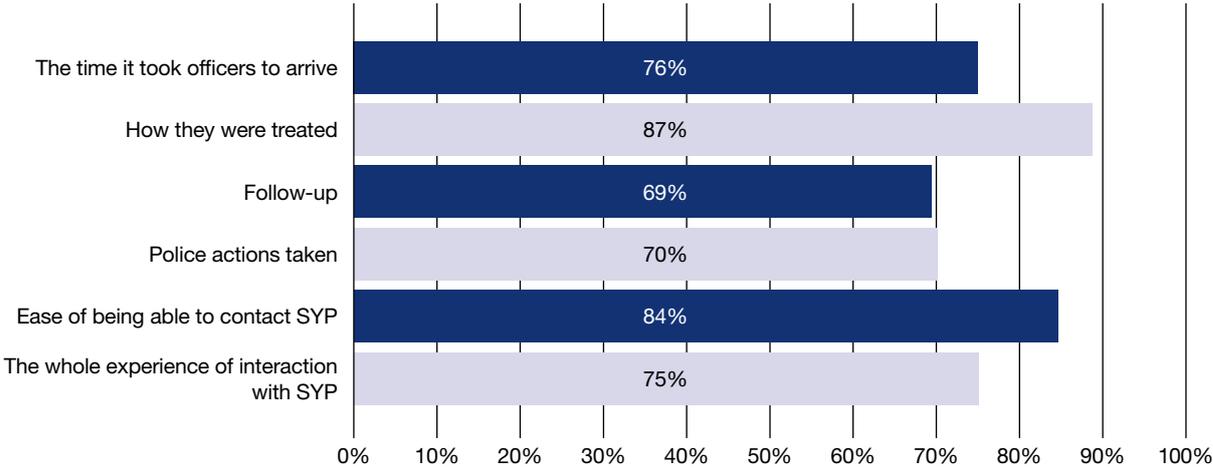


## Satisfaction with Service Delivery

South Yorkshire Police surveys victims of residential burglary, violent crime, vehicle crime and hate incidents to assess satisfaction and recognises improvements can be made. This is reflected in crime types where officers do not attend the scene of crime, such as the majority of vehicle crime.

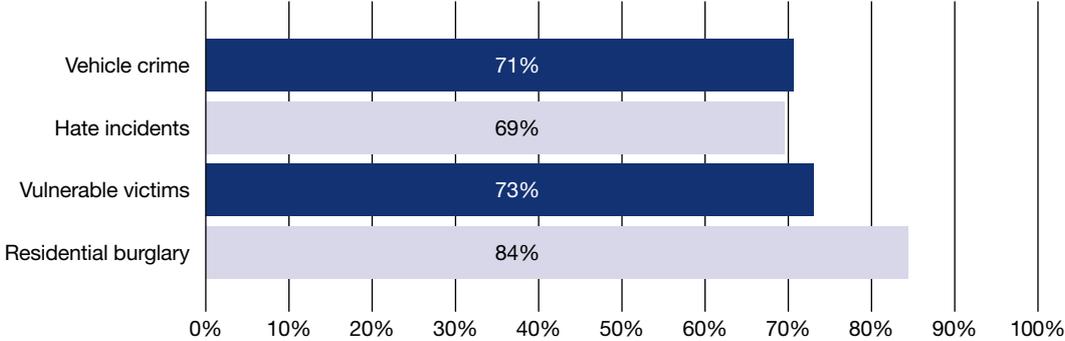
### Overall victim satisfaction levels

April 2018 to March 2019



### Victim satisfaction for the four crime types

April 2018 to March 2019

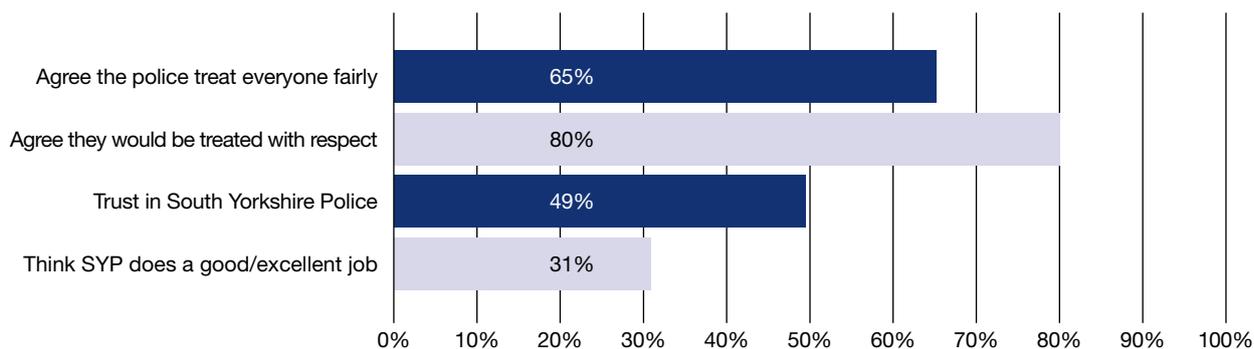


## Trust and Confidence

South Yorkshire Police uses a wide range of sources of information to assess public confidence including Your Voice Counts (YVC). However YVC results often fail to reflect the experience of young people and BAME groups so to address this, a jointly commissioned OPCC trust and confidence baseline survey uses results from seldom heard and hard-to-reach groups.

## Your Voice Counts

April 2018 - March 2019

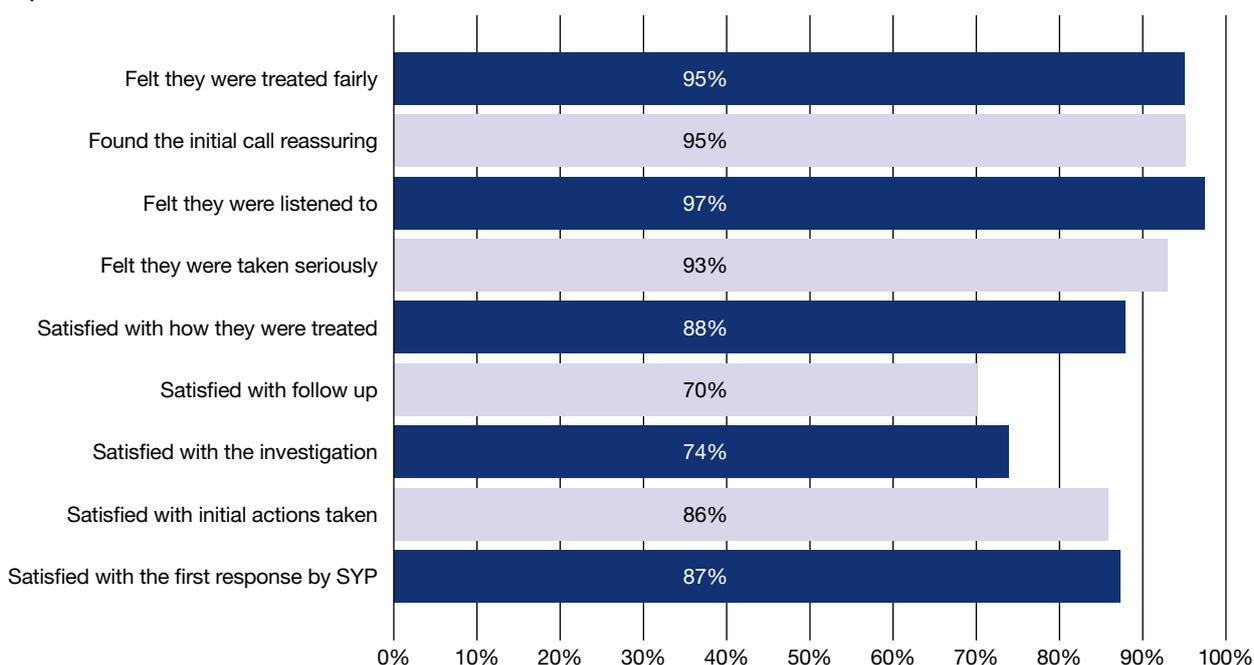


## Domestic Abuse Satisfaction

The force assesses victim satisfaction for domestic abuse. From April 2018 to March 2019, 82 per cent were satisfied overall:

### Domestic abuse satisfaction levels

April 2018 - March 2019



## Sustainability

South Yorkshire Police is committed to sustainability and employs a sustainability manager, supported by a network of Sustainability Champions, to develop and implement the Sustainability Strategy.

### Key achievements include:

- Installing green energy technology to reduce carbon emissions and save money. Technologies include solar panels, LED lights, biomass boilers, more efficient IT, free cooling technology, the use of mobile data and connecting two buildings to low carbon district heating networks in Sheffield.
- Managing waste effectively, recycling various waste streams. In 2018, a bike donation scheme was developed, passing bikes that would otherwise be disposed of to a local Crisis charity in Rotherham.
- Supporting and launching alternative staff travel initiatives to promote health and wellbeing and reduce CO2 emissions. In 2018 staff were offered a Cycle2work salary sacrifice scheme, providing bikes for 169 employees and generating savings for the force.
- Continuing to run a fleet of ten Vauxhall Amperas, trialing Nissan Leaf vans and hybrid vehicles and planning to procure additional electric vehicles to reduce emissions and improve the fleet's efficiency.
- Maintaining SYP's commitment to the principles of eco-driving by teaching appropriate techniques within the driver training programme.

## Risk Management

The PCC and CC have a Joint Risk Management Strategy for managing risk and maximising opportunity. Each strategic risk has: a clear description, an owner, a manager, a completion date and a quantification of the risk both before and after taking account of controls and identified risk mitigations. The main strategic risks which were current at 31 March 2019 comprised:

- Holding the chief constable to account for the reputation of South Yorkshire Police.
- OPCC Business Plan.
- PCC resources.
- PCC support arrangements.
- PCC personal risks.
- Hillsborough Disaster.
- Child sexual exploitation.
- Comprehensive spending review.
- Doncaster custody suite infrastructure.
- Accurate recording of crime and management of force performance.
- Force operations during the roll out of Emergency Services Network technology.
- Information systems are protected by cyber crime.
- Manipulation of data at Radox testing services.
- Home Office financial support for legacy issues.

